

HHOI Final
Webinar
(Wave 1 Sites)

Welcome and Logistics

- Welcome
- Please mute yourself when not talking
- Turn on video (if able)
- Chat in your name, organization, and role





Agenda

Time	Item	Presenter	
12:00 PM	Welcome and Logistics	Shari Bolen, MD, MPH	
12:04 PM	Review Key Driver Diagram and SMART AIM	Aleece Caron, PhD	
12:05 PM	HHOI Data Review	Shari Bolen, MD, MPH	
12:10 PM	Storyboard Presentations	QI coaches QIP clinics Aleece Caron, PhD	
12:50 PM	Next Steps/Wrap Up	Aleece Caron, PhD Shari Bolen, MD, MPH	



Select Project Team Members

Case Western Reserve University at The MetroHealth System

PI: Shari Bolen, MD, MPH



PI: Aleece Caron, PhD



University of Cincinnati

PI: Saundra Regan, PhD



The Ohio State University

PI: Randy Wexler, MD, MPH



Quality Improvement Coaches

Caroline Carter, MS, LSW, BCC



Marty Williams, MHSA



Data Scientist

Jordan Fiegl, MS



Case Western Reserve University Project Management Leads

Stephanie Kanuch, MEd

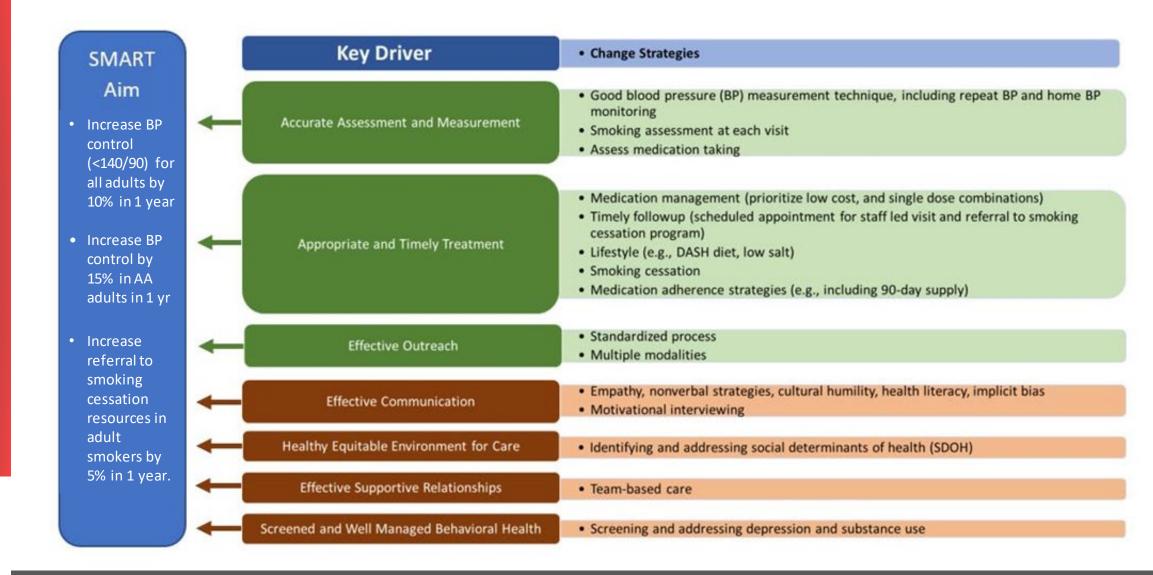


Cathy Sullivan, MS, RD





Key Driver Diagram and SMART AIM





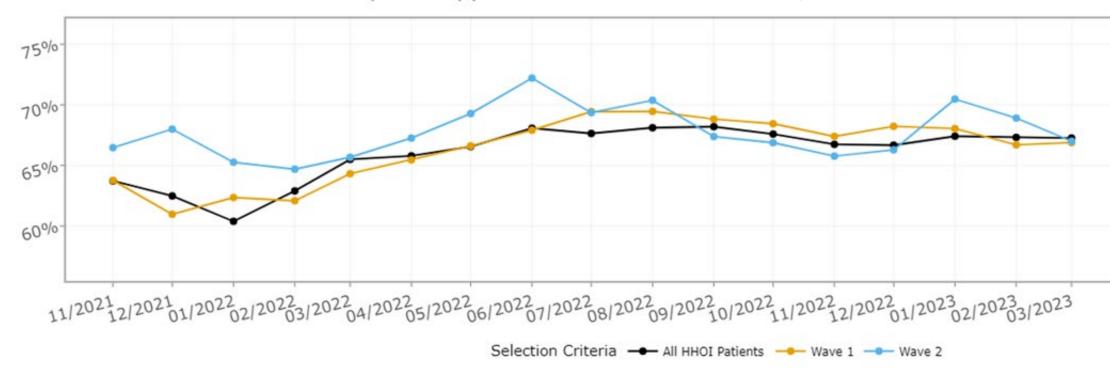
HHOI Data Review

Shari Bolen, MD, MPH



Percent of hypertensive adults under BP control

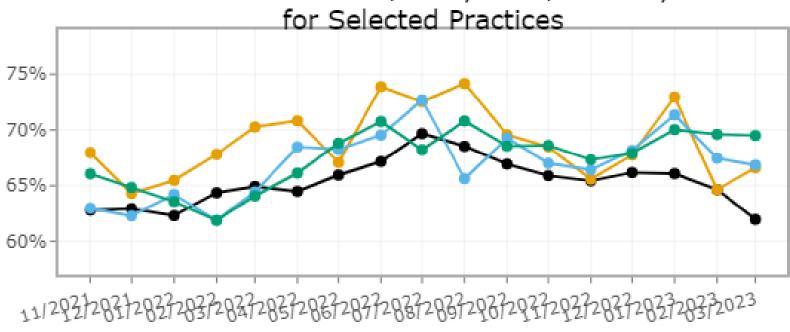
My Practice(s) vs All Practices for HTN Control 140/90



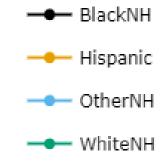


BP control by race and ethnicity

HTN Control 140/90 by Race/Ethnicity



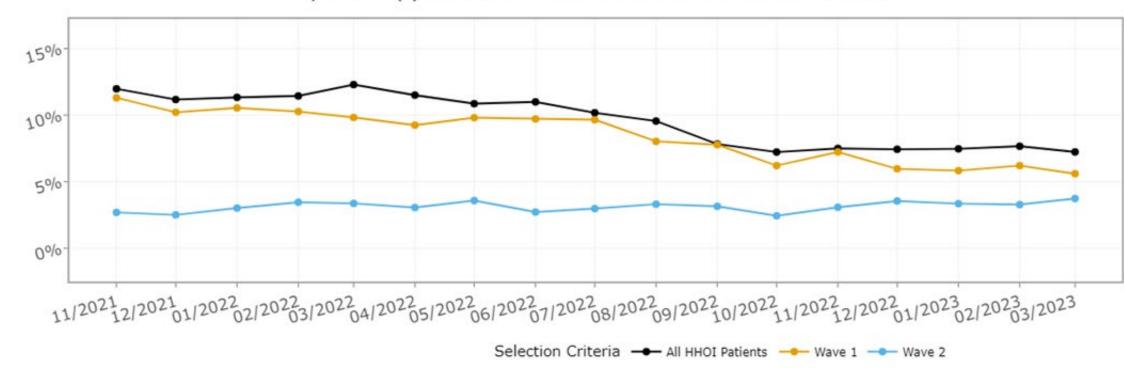
Race/Ethnicity Group





Percent of smokers connected to resources for smoking cessation

My Practice(s) vs All Practices for Connected to Cessation Resources





Storyboard Presentations

Aleece Caron, PhD
Caroline Carter, MS, LSW, BCC
Marty Williams, MHSA



Breakout Room Assignments

room	facilitator	practice	practice	practice
1	Marty Williams	Adams County (combined)	OSU Hilliard	Genesis Primary Care (combined)
2	Caroline Carter	East Liverpool VA	Canton VA	Lorain VA
3	Joe Daprano	UC Tri-County	Tri-Health Family Medicine Residency	Equitas (combined)
4	Deb Cohen	CCF Akron Hospital	CVS (Canfield and Niles)	Sandusky VA
5	Shalina Nair	MH Ohio City	Physicians CareConnection	New Philadelphia VA
6	Soni Regan	Youngstown VA	MH Cleveland Heights	Parma VA



If you are not assigned to a room you may choose any room



ACRMC Family
Medicine
Winchester & West
Union

Team Members

WINCHESTER STAFF MEMBERS:

- Amber Severn, NP
- Sunshine Piatt, NP
- Vanessa Kirker, MA

WEST UNION STAFF MEMBERS:

- Dr. Hannah Hopkins
- Amber Thiel, NP
- Tina Gifford, NP
- Mika Fain, MA
- Mark Maddy, MA
- Becca Rabold, MA
- Cynthia Spencer, MA
- Shelby Ralston, MA



Learning from testing

- Most interesting test of change/PDSA that you have run since start of QIP
 - Most interesting test we have had to change is instructing the staff that we need to wait 5 minutes before taking the patient blood pressure.



Which Process Measures were most effective?

 Share one slide for hypertension process and/or one for smoking from dashboard

Resource 2: How to Appropriately Measure Blood Pressure in a Practice Setting Video

Resource 4: Blood Pressure Training Checklist

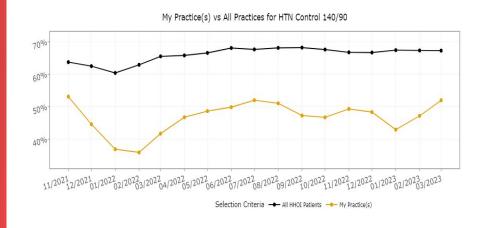


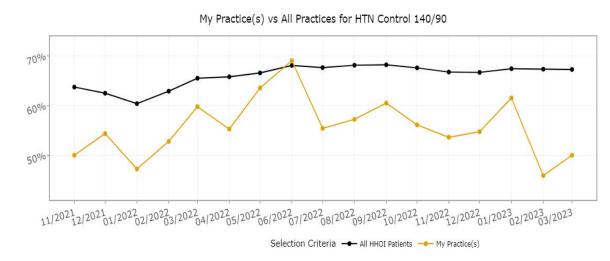
Outcome Data

 Share one slide for hypertension control (140/90) and/or one for smoking (connected to resources)

West Union

Winchester







Keys to success at your site

- Hands on training completed by each provider with every staff member
- Reviewed all equipment in the offices for appropriate cuff sizes
- Received new nurse on stick at our Winchester location to allow the device to fit in the exam room for blood pressure management to be collected appropriately
- Repeating blood pressure measurement with abnormal readings (140/90) and documenting repeat blood pressure in our EMR correctly



What were some of your Challenges? And are they still barriers?

- Nurse on stick wouldn't fit in our exam rooms at Winchester, so we had to order a smaller one
- Supply chain making sure all of our offices had the correct cuff sizes
- Training all staff on how to properly take a manual blood pressure



How are you planning to continue and sustain your QI efforts?

Implementing a new hire checklist that will include hands on blood pressure measurement training with staff and providers

While implementing the new hire checklist making sure all staff and providers are aware that if blood pressure reading is greater than 140/90 that we are rechecking a manual blood pressure and documenting the result in the correct spot in our EMR system





OSU Internal Medicine & Pediatrics

Hilliard, Ohio

Team Members

Shannon Stevenson, DO Allyson Duffy, PharmD



Learning from testing

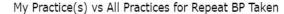
 Most interesting test of change/PDSA that you have run since start of QIP

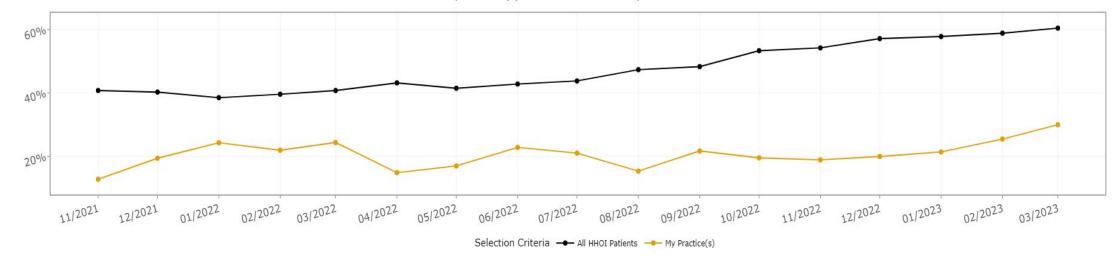
Blood pressure measurement accuracy with manual BP cuff

Next up: BP measurement with automatic with high BP manual recheck by MA and measurement of all BP by provider



Which Process Measures were most effective?

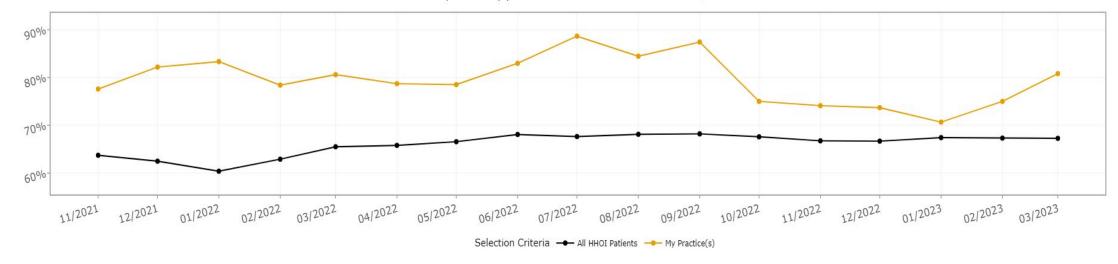






Outcome Data







Keys to success at your site

- "Buy in" from the providers and medical assistants/LPNs
- A motivated team/team member
- Enthusiasm for the topic (passionate about BP control or smoking cessation as paths to health)



What were some of your Challenges? And are they still barriers?

- Turnover
- Nursing support
- Medical Assistant support
- Providers as the only team members too busy
- Limitations on vendors for supplies & login issues



How are you planning to continue and sustain your QI efforts?

We have a new tobacco cessation QI in effect, including outreach from the pharmacy team with brief invitation to discuss smoking cessation at upcoming appointment (within 2 weeks).

I think this will be successful as it is in a time window to allow reflection and engagement from the patient at an appointment with the provider.





Genesis Primary Care: Somerset and Junction City

"Where the art of medicine is loved, there is also love for humanity" Hippocrates.

Team Members Kevin Frank, MD-Physican Lead Renee Riley, LPN- Practice Manager McKenzie Fitch, BSN,RN- Clinical Education Consultant Dawn Reichley, LPN- Clinical Coordinator



Learning from testing

- Inconsistent blood pressures taken by staff members (human error)
- Educated staff on proper technique on taking blood pressures.
- Once staff educated properly, and then we added 2-week nurse follow up.
- We then added the automated blood pressure machines and intervals.



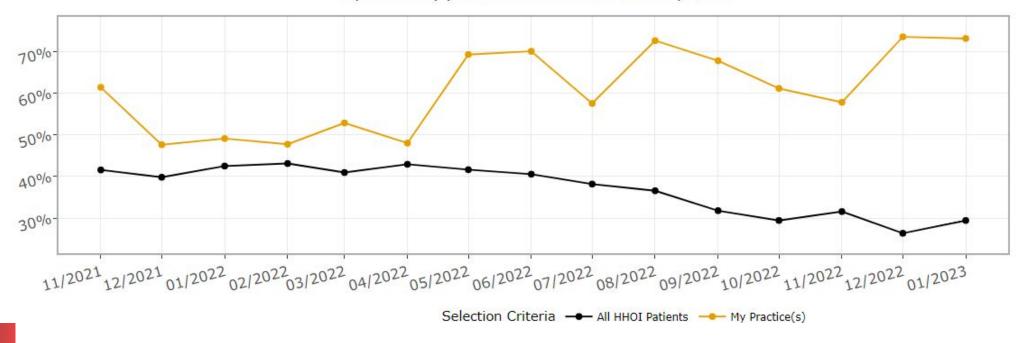
Which Process Measures were most effective?

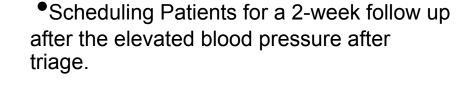
- Blood pressures were taken after patient's chart was reviewed during check in with Nurse.
- If blood pressure was above 140/90 during triage, intervals were set on the vitals machine to recheck in 1 minute x 3 times. Which discards the first reading and average the second and third readings.
- Provider made aware of elevated blood pressure and patient was scheduled for a Nurse Call in 2 weeks to reassess blood pressures at home.
- When Provider checks blood pressure is WNL after intervals, Nurse appointment not needed.
- 2 week follow up call with Patient made and blood pressure sent to Providers.
- If a change in medications were made if needed. We can implement a change sooner. If still elevated, we scheduled for an additional Nurse call in 2 weeks.



GENERATE NEW PLOTS

My Practice(s) vs All Practices for Follow-up Visit







Keys to success at your site

- Consistency with automated blood pressure cuffs.
- Staff education on how to properly take blood pressures.
- Patient education on how to properly take blood pressures at home.
- Calling patients at home for a 2 week follow up with Nurse, blood pressures at home were lower than at office.



What were some of your Challenges? And are they still barriers?

- Patient's not answering when we call them for the Nurse blood pressure follow up.
- Patient's that do not have a blood pressure machine at home, making them return into the office for the recheck.



How are you planning to continue and sustain your QI efforts?

- We will continue to check patient's blood pressure at end of triage, and if elevated about 140/90 we will schedule them for a 2-week Nurse blood pressure check.
- Formulating a plan to begin Remote Patient Monitoring (RPM) for our patients







Canton CBOC

1st PDSA Cycle

Started with looking at repeat blood pressures for any of them over 140/90. During intake, BP repeated if elevated.

Removed manual BP checks by intake nurses

Intake nurses to tag RN if both BP's >140/90

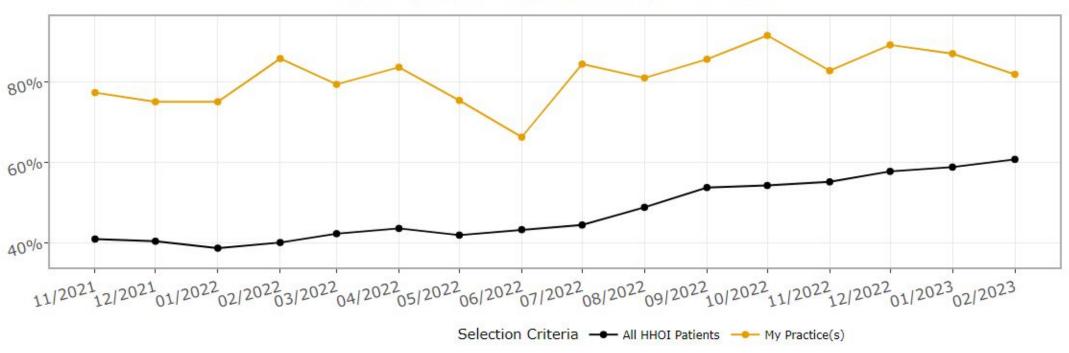
Case Manager to follow up with veteran on elevated BP

Monthly list of elevated BP's given to RN for case management follow up

Started at 77% being repeated at start of project went up to 91% at end of 2022

Repeat Blood Pressure Taken

My Practice(s) vs All Practices for Repeat BP Taken



2nd PDSA cycle

Renew training for taking a proper blood pressure

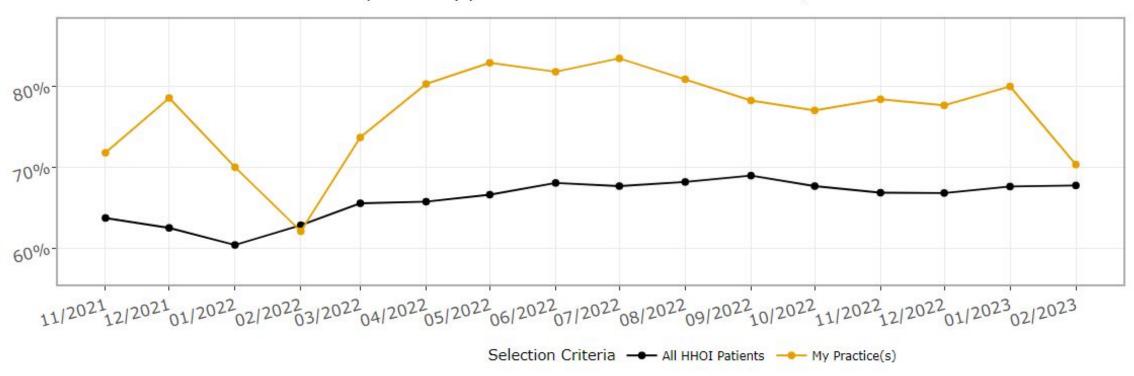
Had a few clinic meetings talking about the education, made sure signs were up in every PCP room regarding proper BP checking

Attempted to create a checkoff for the BP

Stopped by the education department as they said they would like to complete this part

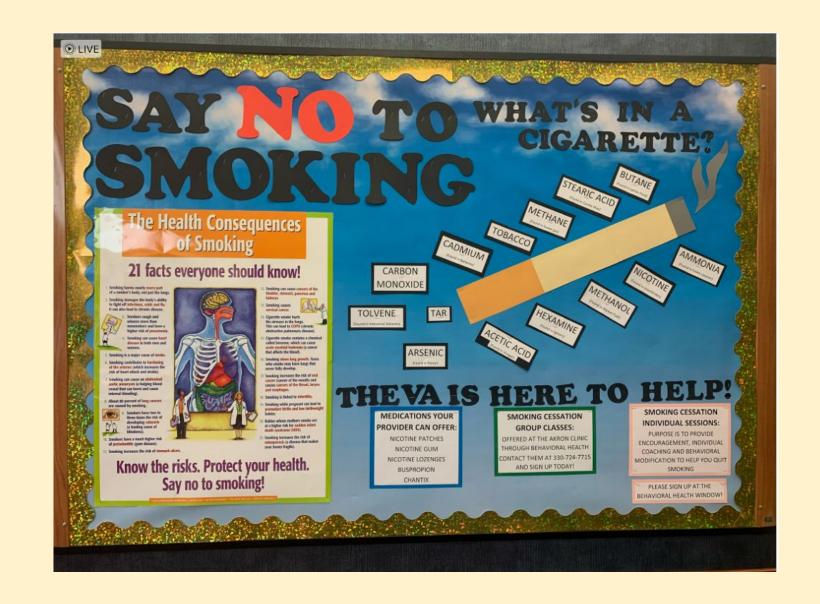
Canton Clinic Numbers

My Practice(s) vs All Practices for HTN Control 140/90



Smoking Cessation

- CPRS has reminders that every veteran is asked on a timed schedule about smoking at every PCP visit
- Created billboard for lobby talking about smoking and how to quit. Had the resources available from our clinic on there.



Smoking Cessation

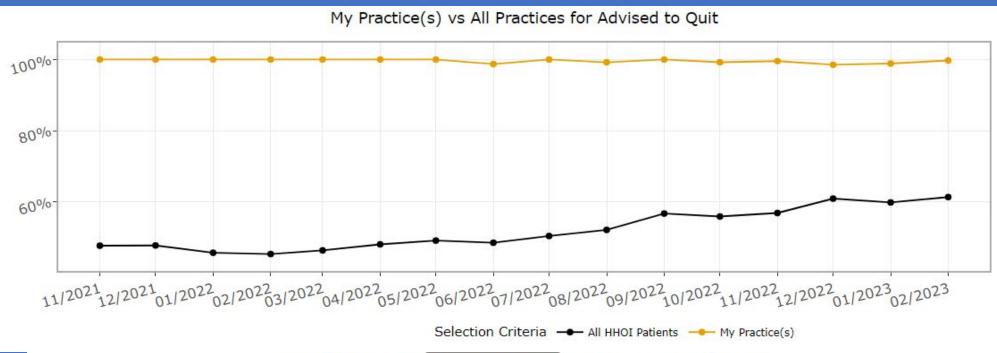
Canton clinic does not use MH/Smoking consults so numbers always low.

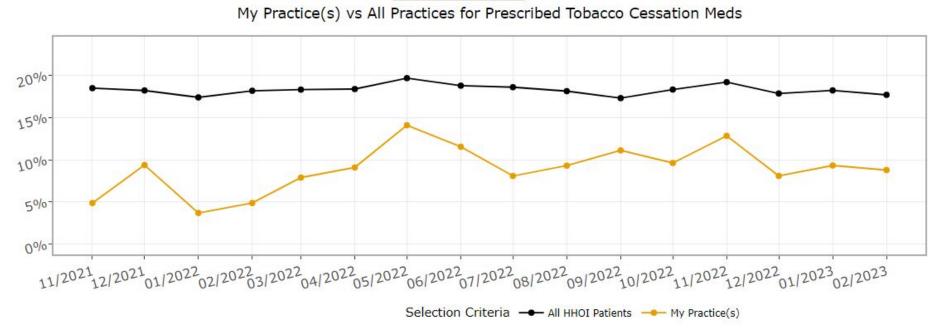
Veteran can sign up for Smoking Cessation Counseling at MH window, no consult needed. Offer weekly follow up by MH RN as well, alert him to the note or team him.

Prior to this project, MH RN had around 3 people he called on.

Now he is over 25 and has multiple success stories of veterans quitting smoking.

MH RN started 4 week program on the phone individually with his veterans that he follows, uses the same program outline that Akron Clinic used for their smoking cessation group classes.







IN THE WORKS

- Canton Clinic starting a group smoking cessation class with inclass offerings.
- Sending out letters/MHV emails regarding smoking cessation offerings to veterans that are listed as smoking currently in CPRS



VA East Liverpool Outpatient Clinic

Team Members

Marisa Longwell- LEAD

Anna Citino- PCP

Amanda Golubski- Pharm

Robin See- Mental Health

Jessica Garver- LPN

Jordyn Charlier- Care Manager

Learning from testing







PATIENTS ACTUALLY ENJOY
BEING CALLED

A LOT OF PATIENTS DEMONSTRATE RESISTANCE FOLLOW UP CALLS MATTER

Effective Processes

STAFF EDUCATION

INTAKE SCREENINGS WITH RN NOTIFICATION

RN FOLLOW-UP

Process data: Prescribed Tobacco Cessation Medication



Keys to Success







Managing expectations



Data Tracking

Challenges and Barriers

Data Analysis

Participation

Time management

Sustainability

Updating internal markers

Including more staff

Group sessions in clinic when approved





Lorain VA Outpatient Clinic

Team Members

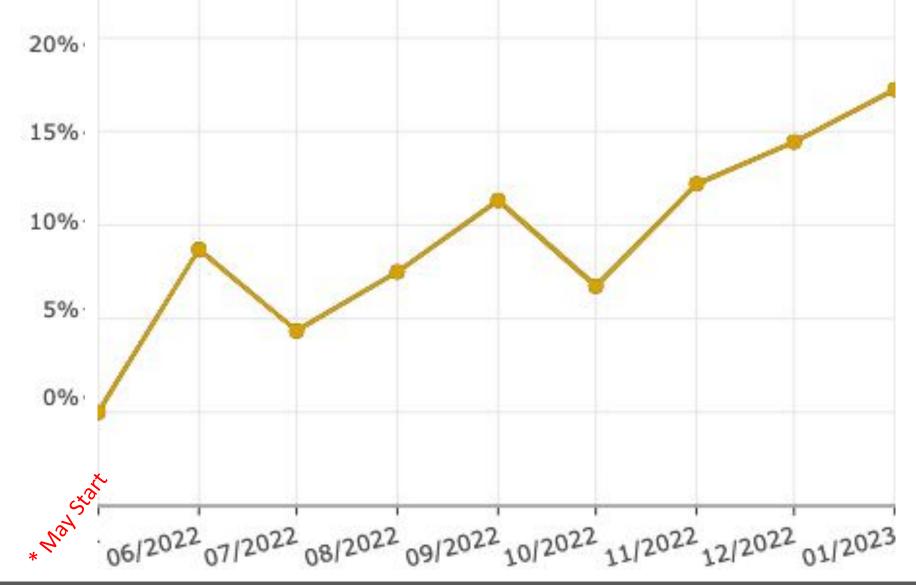
Julie Baron, PharmD | Clinical Pharmacy Specialist

Ashley Kenzik, PharmD | Clinical Pharmacy Specialist

Johnny Hughes, RN | Nurse Manager

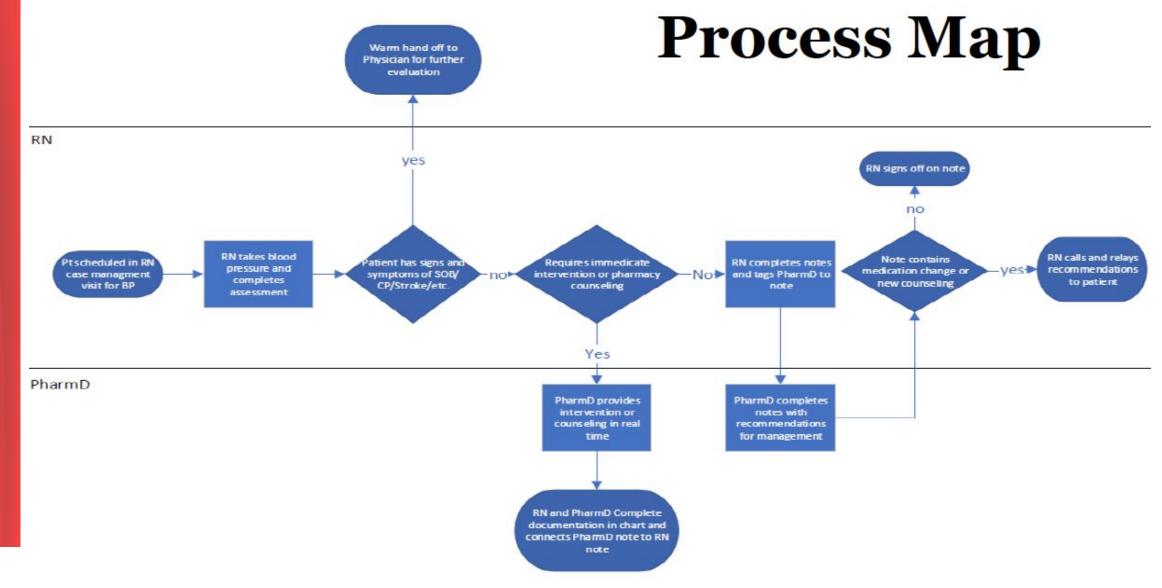


Process Data: Scheduled Follow-up Visit





Provider



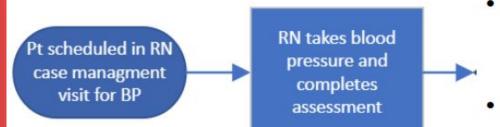


Process

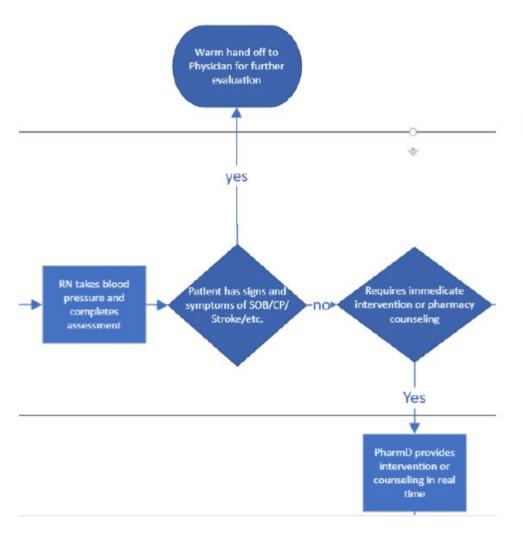
Patient with blood pressure (BP) above 140/90

 Return to clinic order placed for RN Care Management visit for BP check

- At face to face RN appointment:
 - Vitals taken by RN (BP and HR)
 - If elevated above 130/80 or below 100/60 then repeat vitals
 - BP assessment completed by RN
 - Lifestyle assessment: Tobacco, ETOH, caffeine, hydration, etc.
 - · Adherence: is patient taking medications as prescribed?







Process

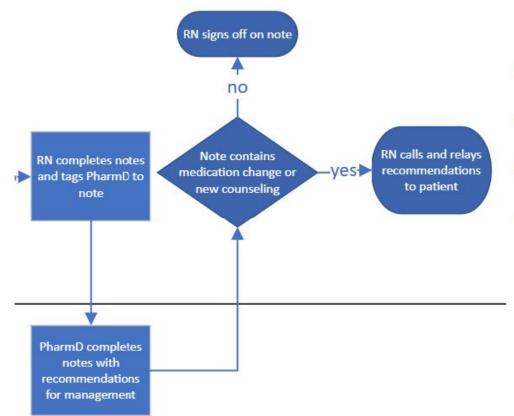
Patient to be triaged for follow-up with the following:

Patient is symptomatic:

BP >140/90 with <u>symptoms</u> (chest pain, SOB, blurred vision, etc) then warm hand off to PACT provider or POD (provider of the day).

BP <100/60 with <u>symptoms</u> of hypotension (i.e. dizziness) then <u>warm handoff to PharmD if available or PACT provider or POD</u>





Process

After assessment by RN

- Nurse provides nonpharmacologic counseling as indicated
- Nurse completes note and tags PACT PharmD as indicated
- PACT PharmD reviews RN assessment and enters note to RN with interventions
 - If no medication adjustment made then RN to sign off note and encounter is complete
 - If medication adjustment then RN to contact pt by phone with changes and PharmD will update orders



Learning from Testing

PDSA: PharmD/RN Collaboration:

- The value of having a work group create a recommended process to help implement RN/PharmD collaboration across sites
- Presentation provided to nursing staff on use of PharmDs to assist with medication management for uncontrolled HTN
- Incorporating into weekly workflow
- Using Data Warehouse tools to identify patients for clinic follow-up



Keys to Success

- Renewed focus on HTN through HHOI participation
- Each Team member understands goals and performs duties well
- Having both RN's and Pharm D embedded in the clinic to help with disease management



What were some of your challenges/barriers?

- Staffing challenges
- Many of our veterans have primary care providers outside the VA and prefer their PCP to manage their HTN
- Getting our veterans to return to clinic for blood pressure checks



How are you planning to continue and sustain your QI efforts?

- Continue to use Data Warehouse Tools to identify patients for clinic follow-up
- Stay focused on the RN/PharmD collaboration
- Continue to educate patients on the importance of BP control to decrease cardiovascular disease
- Spread RN/PharmD collaborative across all PACT teams
- Continue reviewing monthly data for progress







UC Health Primary Care Tri County



Primary PDSA Team

Erin Moushey, M.D.
Jennifer Gambrell - CMA
Fern Adams - PSR
Ruthie Hogan - Practice Manager

Orson Austin, M.D.
Mark Hoelzle, M.D.
Beth Erin Smith, M.D.
Michelle Zamudio, CNMW
Raven Thomas – MA
Laura Dunham – CMA
Amy Wuebbling – CMA



Learning from testing

- PDSA was done to try to increase the percentage of patients with BP >140/90 schedule their BP follow up appointment.
 - Patients with a repeat BP >140/90 were given a red card at the time of discharge as a reminder to schedule a BP follow up appointment prior to leaving the office.
 - Patients turned in their cards to the front office staff and appointment was scheduled.
 - At the end of the day all cards received in the front office were returned to the clinical staff.

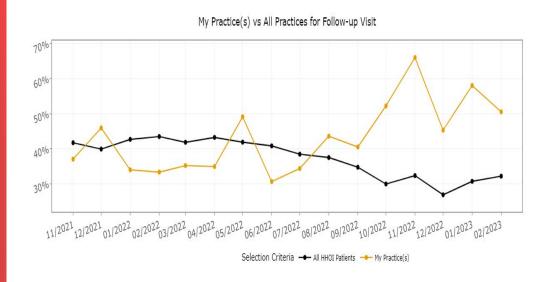


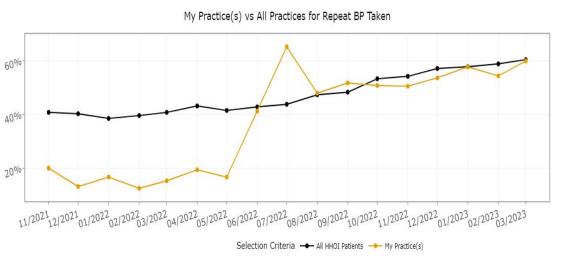
Which Process Measures were most effective?

- Repeating the blood pressure after sitting for 5 minutes
- Proper technique
- Utilization of cards stating to stop at the front desk to schedule follow up appointment



Outcome Data





- 2 weeks prior 75% of the patients with uncontrolled BP scheduled their f/u visits. (29% of the patients seen during this timeframe had uncontrolled BP)
- During the 2 weeks PDSA period, 89% pf the patients with uncontrolled BP scheduled their f/u visits. (27% of the patients seen during this timeframe had uncontrolled BP)



Keys to success at your site

- Having a doctor and MA dedicated to assuring a repeat BP was done and patients were given the cards when needed.
- Involving the front office staff in discussions regarding the PDSA helped with buy-in their dedication to looking out for the cards and assuring the appointments were scheduled.
- Communication with patients regarding the importance of managing their BP helped patients to more willing to follow process.
- MAs being willing to schedule follow up appointments during discharge if needed and time allowed.
- Reviewing the data was motivating and sobering.



What were some of your Challenges? And are they still barriers?

- Disposition was not always listed
- Being short staff in the front office
- Staff education of the importance of the need for repeat BP as well as proper technique for taking a patient's BP
- Competing priorities



How are you planning to continue and sustain your QI efforts?

- Additional cards have been created to add another doctor to the PDSA
- We will continue to the current process and would also work to use the card system to assure follow up visits are scheduled for other conditions such as diabetes
- Frequent review the data





Bethesda Family Practice

Cincinnati, OH

Team Members

Faculty Advisor: Stephen Zitelli MD

HTN Project: Chad Thiemann DO PGY3

Smoking Cessation: Subhra Jana DO PGY2

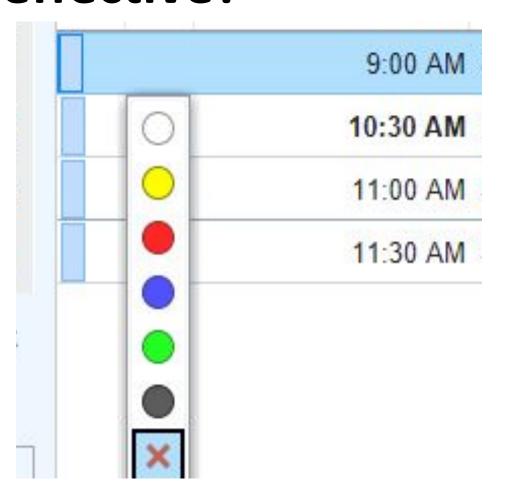


Project Overview

- Hypertension QI Project
 - Ensuring proper training of staff to collect accurate blood pressure measurements
 - Implementing in office protocol to notify physicians that initial blood pressure recording was elevated during rooming of patients
 - Clarifying that physicians were responsible to repeat blood pressure recording if found to be >140/90 to help with management and follow up for HTN management
 - Providing a smart phrase to use on patient after visit summaries to communicate the need for follow up and management of hypertension
 - Increase close (4 week target) follow up and scheduling for hypertensive patients



Which Process Measures were most effective?

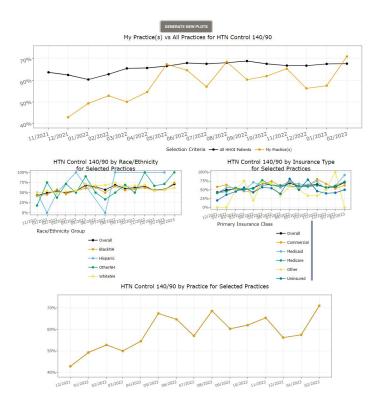


 MAs participated in "Dot" system where if initial blood pressure >140/90 they would put yellow color dot to notify to physician that the patient was ready to be seen and that they were found to have elevated BP

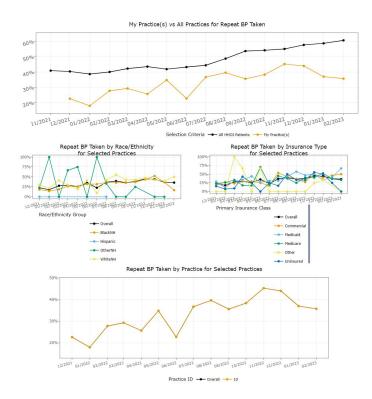


Outcome Data

 We had myriad data collection and integrity issues however overall BP control improved and repeats of initially elevated BP appeared to increase



BP Control







Outcome Data

- Self Audit of repeat blood pressures in our office from clinic days in February, March, April
 - Total # of pt encounters: 244
 - Total # of adult visits with vitals recorded: 114 (Pts < age 18, nurse visits, no shows, sports medicine, telemedicine encounters excluded)
 - Total pts with BP >140/90 : 24
 - 7/24 (29%) of these patients had blood pressure rechecked per new office protocol
 - This may mask people who erased the initial BP and replaced it with a repeat



Keys to success at your site

- Staff cooperation in utilizing "dot" system during rooming process to notify physicians that patient had initial elevated blood pressure reading
 - Suggestion for workflow came from a medical assistant
- Resident cooperation in repeating blood pressures that were initially elevated and charting as a second vital reading and not erasing the first



What were some of your Challenges? And are they still barriers?

- Time to repeat patient's blood pressure and address the problem during a visit has and will remain a barrier dependent on nature of the visit
- Lag with data processing and integrity limited continuous assessment of efficacy
- Scheduling follow up appointments in 2-4 weeks for repeat blood pressure checks to see if management has been effective
 - This has posed a challenge in our clinic as often residents future clinic schedules are not always yet available, and per our scheduling protocol that tries to keep continuity of patients with providers



How are you planning to continue and sustain your QI efforts?

- Implementing call back list to help schedule follow up for our patients who were found to have elevated blood pressures during their appointment
- Referral system for patients to ambulatory home blood pressure monitoring program



Project Overview

- Smoking Cessation project
 - Identify current practices regarding smoking cessation counseling and management
 - Ensuring smoking cessation gets addressed at more visits
 - Identifying patients who may benefit from the smoking cessation Quit Line
 - Building a new electronic referral to Quit Line with IT
 - Following up with patients to determine effectiveness of Quit Line referral, and whether it helped patient quit smoking
 - Monitoring long term effectiveness



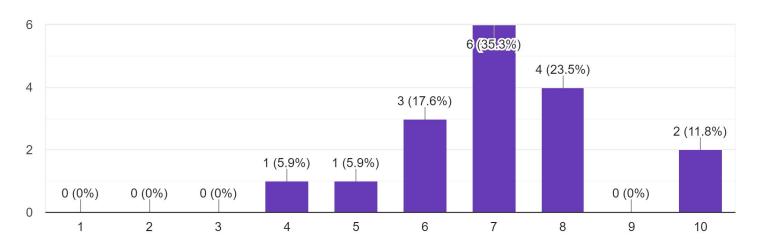
Smoking Cessation Pre-Survey

 Surveyed Bethesda Family Practice residents on emphasis on smoking cessation, time spent discussing, and treatment options during an office visit



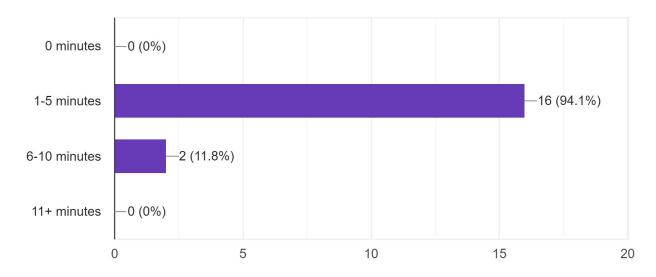
On a scale of 1-10, how much of an emphasis do you give to smoking cessation during an office visit?

17 responses



On average, how long do you spend discussing smoking cessation with patients?

17 responses



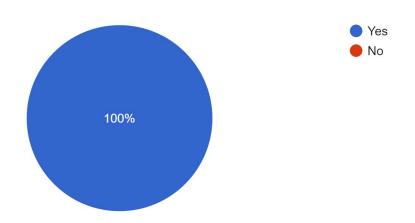


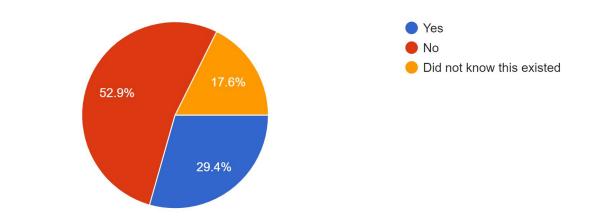
Have you prescribed nicotine replacement therapy (NRT)?

17 responses

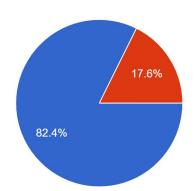
Have you ever discussed or referred to the smoking quit line?

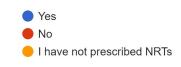
17 responses



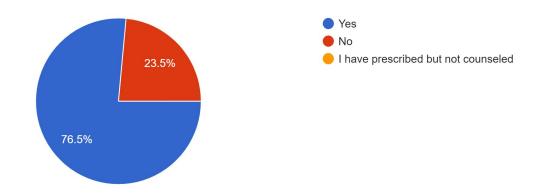


If you prescribed NRT, did you counsel on how to use it? 17 responses





Have you prescribed and counseled Varenicline or Buproprion for smoking cessation? 17 responses





Barriers to Addressing Smoking Cessation

- Patient readiness
- desire to quit, education, years of addiction, medication side effects
- Time, not interested in quitting
- Time, patient not yet ready to quit or discuss, patient has tried other methods that haven't worked and feel discouraged about continuing the discussion
- Not high on patient's priority list
- I need to see more patients before I can throughly answer this question
- Time
- Patient resistance
- Usually most people don't want to, or are in the contemplative stage so the biggest barrier is usually themselves. Sometimes price of medication/availability.
- Patient Willingness to quit, medication availability



Outcome Data

- Currently 12 known electronic referrals placed since initiation of project as of early April 2023
 - 4 patient received follow up phone calls about the quitline
- Of the 4 follow ups:
 - 3 reported they felt "supported to continue smoking cessation", and it was a positive impact on their journey to stop smoking
 - 1 reported "too many phone calls" from the quitline, and it was a negative impact
- Remaining 8 patients have a one month follow up phone call pending



Keys to Success at your site

- Getting electronic referral made and in production
- Continuing to work to make referral fully electronic, successfully securing grant funding to pay \$9,000 connection fee
- Making everyone more aware the referral is another way to help patients
- Scheduling follow up calls to monitor effectiveness



What were some of your Challenges? And are they still barriers?

- During office visits, may still not have enough time to properly address smoking cessation
- Patients are sometimes hesitant to talk to another person about cessation, would rather address themselves
- May feel overwhelmed by "multimodal" approach to smoking cessation



How are you planning to continue and sustain your QI efforts?

- Continue making referrals to the Quit Line
- Making residents more aware that such a referral is a great way to continue care
- Following up with patients about effectiveness and better approaches to ensure adherence
- Possibly setting up smoking cessation counseling as its own office visit or telehealth call
- Have more patient data for analysis





Equitas Health

Team Members

Jill Anderson, LISW-S Manager of Population Health

Adriana Castellanos, RN Population Health Care Coordinator- King Lincoln Clinic, Columbus

DanaRenee Langevin, RN Population Health Care Coordinator- Short North Clinic, Columbus

Brittany Baird, LPN Population Health Care Coordinator- Dayton Clinic

Kyle Smith, RN Population Health Care Coordinator- Cincinnati Clinic (Cincinnati Clinic was not a part of this initiative but is involved in implementation)

Taylor Hart Continuous Quality Improvement Specialist and Data Team Lead



Learning from testing

Alternative reporting/Tracking methods







Which Process Measures were most effective?

• Communication around the project saw an increase in referrals to

the program.





Outcome Data

Patients Enrolled as of 3/30/2023

- King Lincoln- 11
 - Success Story
- Dayton- 7
 - Success Story
- SN- 3
 - Success Story



Keys to success at your site





What were some of your Challenges? And are they still barriers?

 The biggest challenge has been the interface with EPIC not working properly and it continues to be a barrier



How are you planning to continue and sustain your QI efforts?

- Interface: Plan is to get that up and working
- Reports: We currently focus on referrals from providers but will also run reports around uncontrolled hypertension to reach out to folks not referred by providers



Center for Family Medicine





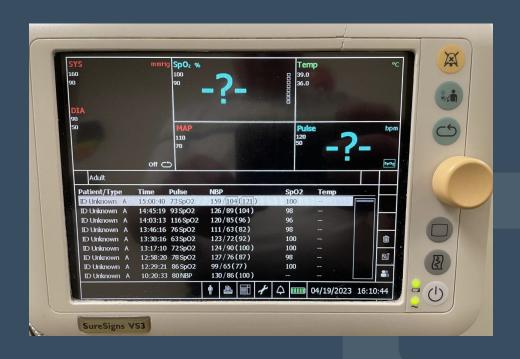


Team Members

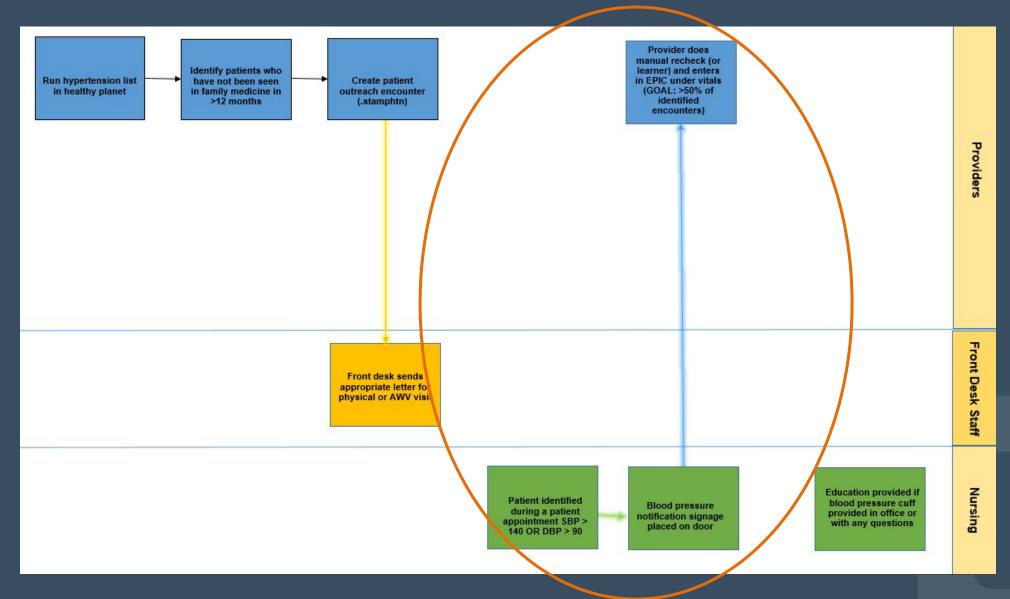


Learning from testing

- Who should be responsible for the repeat BP?
- When should repeat BP occur?
- Automated vs Manual?



Which process measures were most effective?



Which process measures were most effective?

Nursing Staff

✓ Write "↑BP" on white board and/or place "Repeat Blood Pressure" reminder sheet on patient door.

Provider

- ✓ Re-measure and record BPs ≥140/90 in vitals section. If it is still elevated, next steps should include:
 - Medication review & reconciliation.
 - Assessing barriers to medication adherence & BP control.
 - Education on lifestyle modifications.
 - Adding patient instructions to AVS (.pihtn)
 - Instructing patients to measure BP at home.

Order home BP cuff for patients who need it (.cfmbpmonitor)

Outcome Data



Repeat Blood Pressure Taken



Keys to success

- STAMP (Strengthening Teams in the Advanced Management of Populations)
 i.e. Teamwork
- Repetition/Reminders
- Home BP monitors (hypertension control)

Barriers

- Role clarification (lack of)
- Time

Sustainability

- STAMP Executive team front of mind
- Cleveland Clinic World Class Care



Heart Healthy Ohio QI Project: MinuteClinic, CVS Health

2022-2023

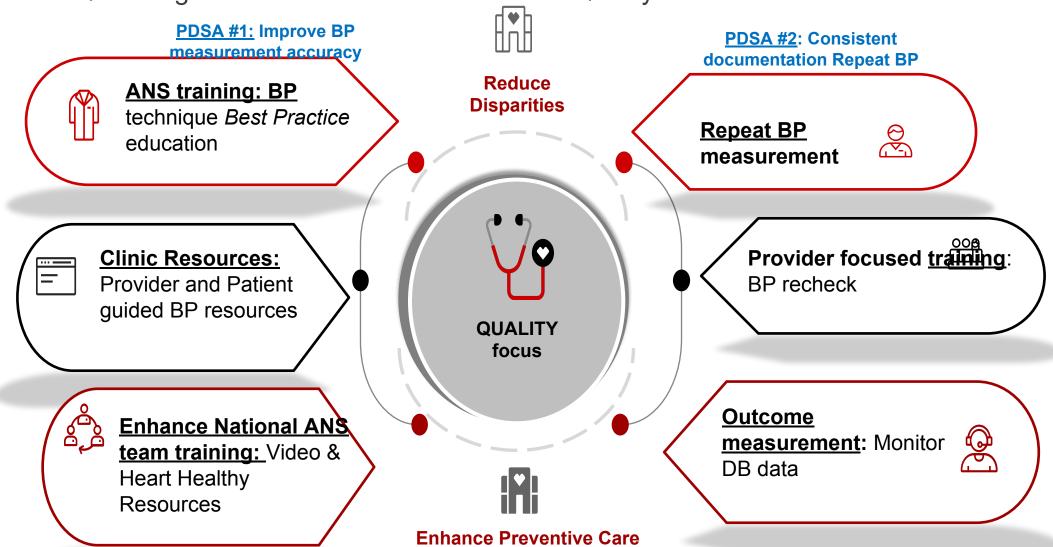
Heart Healthy Ohio Quality Improvement Team Members

- QI Coach: Caroline Carter
- MinuteClinic/CVS Executive Sponsors: Angela Patterson, CNPO & Mary Czymbor, Medical Director Clinical Quality
- Project Coordinator: Tammy Todd, CRNP,
 Senior Manager of Quality
- QI Team Leader: Autumn Jones, CRNP
- QI Clinic Practice implementation team:
 - Julia Newman, CRNP, Senior Practice Manager
 - Nicole Prox, CRNP, RQL, CVS Provider
 - Erika Carrol, CRNP, CVS Provider



Quality Interventions: PDSA

• <u>Overarching goals</u>: Identify "best practice" strategies to augment Chronic Care management, incorporate QI strategies at the clinic level to advance Quality



Heart Healthy Ohio QI Plan-Do-Study-Act Outcomes

PDSA #1: (5/4/22-7/31/22)
AIM: Improve BP technique accuracy for Provide &
Nurse with education

- Provider and Nurse team for all 3 HHOI clinics completed HHO Video on proper BP measurement technique.
- Added in-clinic visual cues,
 A & B clinic rooms
- Post video training evaluation completed, validated accurate technique and accuracy of BP.
- Positive feedback noted Video added to Provider and Nurse new hire orientation

a valuable reminder on

PDSA #2: (9/1/22-9/30/22) AIM: Improve documentation of 2nd BP readings to 100% of all abnormal initial BPs.

- Reinforced education on "best practice" workflow to check & document 2nd BP when abnormal
- Baseline data captured to measure impact of intervention
- Results of repeat BP for abnormal BP reading for participating clinics: **All clinic metrics showed improvement
 - Canfield Clinic: 2nd BP documented, from 90% to 100%
 - Niles Clinic: 2nd BP documented, from 48% to

PDSA #3:(10/1/22 -12/31/22)
AIM: Improve BP accuracy
with the use of an automatic
BP cuff to obtain readings for
all patients.

- Provider & Nurse staff trained on Automatic BP cuff, proper technique, package insert review
- Gathered provider and patient feedback
- Part of MC Pilot to measure effectiveness of automatic BP use in new Care team model approach
- Pulse Survey findings reveal overall positive feedback with Automatic BP device, noting improved efficiency and patient satisfaction.

PDSA #4: (1/1/23-1/31/23)
AIM: Ensure all staff feel comfortable obtaining patient BPs with the automatic cuff.

- Data validation exercise to ensure accuracy of manual and automatic BP readings
- Performed case studies to verify accuracy of automatic BP cuff readings with manual cuff readings. (Results were considered valid if within 10mm/Hg of difference).
- Reviewed these results with the 3 clinics.
 Confirmed and validated accuracy of Automatic BP cuffs.

♥CVSHealth。

Ocumented, from 48% to

14 Project team religions its affiliates. Confidential and growing tary.

Focused review of Automatic BP cuff PDSA

Overall project aim: Improved BP Control for all patients

Test start date: 10/1/2022

Objective of test: Improve BP accuracy with use of automatic BP cuff to obtain readings for all Test end date 12/31/2022 patients for all provider role types

Plan:

What is the test? All provider role types (NP/PA and ANS team members) use an automatic BP cuff to obtain blood pressure readings for all patients.

How will data/ measure be tracked? Encourage frequent provider and patient feedback through close communication.

What is the prediction for the test outcome?

All BP readings will be obtained by using the automatic BP cuff (thus increasing provider and patient satisfaction from using automatic BP cuff vs manual BP readings). This project is part of MC Pilot to measure effectiveness and provider satisfaction of BP devices to support potential national expansion of this device.

Tasks needed to complete the test	Person responsible	Details/ How
Work with Clinic Ops to identify BP Device, place order through appropriate Cost Center	Tammy	Completed 8.19.22 Pending final confirmation of order and delivery to clinics (2 BP devices per clinic = 6 devices total)
Train ALL NP/PA and ANS team members on proper use of automatic BP devices	Autumn by 10.24.22	Email communication to all providers/ANS team members, reinforce via phone calls.
Encourage frequent feedback and communication regarding patient and staff satisfaction using the automatic BP cuffs.	Autumn by 10.24.22	Email; 1:1 communication, create post-survey to evaluate impact of BP cuff (Autumn work with Tammy/Janelle Rastad to create FORMS survey)

Do:

N/A

What the test carried out as planned? Yes / No

Test data/ observations:

Positive feedback from participants about using the automatic BP cuff. The automatic BP effectively obtains patient's blood pressures.

Unexpected events/ observations:

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Study:

Did the results match predictions? Yes / No

How are the results different than past tests/ previous system? Providers prefer using the automatic blood pressure cuff to help obtain accurate patient blood pressures.

New learning from the test:

Providers recommend rolling out the automatic blood pressures to Minute Clinics nationwide.

Act:

ADAPT: Improve / edit the intervention and continue testing Plan: Continue using the automatic blood pressure cuff

ADOPT: Select changes for larger test or implementation: Propose to expand the use of the automatic cuffs to clinics nationwide

ABANDON: Discard this change and **♦ CVS**Health. try a different idea



PDSA: Evaluating Automatic BP cuff use

- Step one: Purchase automatic BP cuff for each Clinic (A/B)
- All provider & nurse team training completed & encouraged to use automatic BP cuff for all BP readings and repeat Elevated BP readings
- Direct feedback received via HHO team meetings
- Validation exercise completed analysis confirmed + validation of automatic BP cuff vs. manual
- Microsoft Forms provider & nurse survey completed
- Evaluated surveys: Positive feedback and outcomes noted
- Evidence Based Practice findings support use of automatic BP cuffs in clinical setting
- **Next steps:** Propose expansion of automatic BP cuff use nationally across all practice locations & service areas, ROI analysis
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- Collaborate with internal partners for uniform



Heart Healthy Ohio Pulse Survey:

- Participants Surveyed: All participating HHO Ohio clinic provider and nurse HHO team (Canfield, Niles, Boardman)
- **Total** = 13 respondents
- Outcomes: Overall positive feedback with use of Automatic BP cuffs
- Total of 2 questions (Likert Scale):
 - 86% offered an overall high rating for Automatic BP cuff use
 - 79% of staff thought the automatic BP cuff improved clinic workflow and efficiency
 - 65% felt that the automatic BP cuff was accurate
 - 86% rated the patient experience as being high with the automatic BP cuff
 - 72% of said yes, we should roll out the automatic BP cuff to Minute Clinic nationwide
- Free text comments:
 - * "Makes workflow more efficient" (NP)
 * "Useful in improving workflow" (LPN)
 * "Accurate BP readings that are more efficiently obtained"
 * "I like that my patients can see the readings, this is an easy way to open up discussions about BP"
 * "The cuff is quick"
 * "Streamlines taking vital signs"

```
automatically answered patient's BP work flow USE high number manual BP work flow USE time device

BP machine patient's BP Accurate blood pressure high BP ox EFFICIENT device patients can see the readings
```



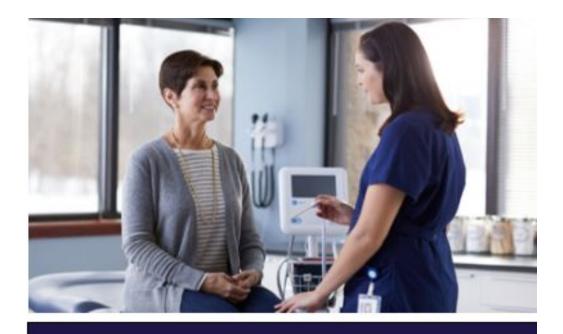
Automatic BP cuff Business Proposal

Patient Volume Projections		
# of patients seen per day	30	
# of times BP is captured on each patient during visit	1	
Annual # of blood pressures taken	7800	

Time to Collect Blood Pressure Per Patient (In Seconds)		
Manual*	58.6	
Automated*	29.3	

Average Nurse & Medical Assistant Labor Costs	355	
Nurse & Medical Assistant's time per hour (Salary & Benefits)**	\$	25.00

Annual Savings Summary & ROI			
Time	Hours		
Manual time acquiring BP	127		
Automated time acquiring BP	63		
Annual time savings by moving to AOBP	63		
Labor	\$		
Manual cost to acquire BP	\$ 3,174		
Automated cost to acquire BP	\$ 1,587		
Annual labor savings by moving to AOBP**	\$ 1,587		



By switching to automated blood pressure, your practice could reduce your measurement time by 50% and pay for the device(s) in 2.8 years due to efficiency gains.

Additional efficiency and savings could be realized if the automated devices were connected to an EMR.



Automatic BP cuff project timeline 2023

2023 2024

Proposal Planning

February-April

- Identify key
 project owners:
 HHO project
 leads, CPS,
 Quality, SLC
- Gain vendor insight
- EBP literature review
- Finalize HHO
 Pulse Survey

Proposal Kick Off

May 2023

- Present collective proposal @ May CPS
- Topic review @ May
 CEC
- Gain additional feedback SLC partners
- CPS partnership to identify next steps

Project Work Group

May-August

- Finalize business proposal, approval & funding
- Work with Clinical Operations team to secure equipment
- Establish provider training/education al needs

Project Launch

Q4 2023 or Q1 2024

 Dependency on Go Live with budget approval



Sandusky WACIInic Clinic



U.S. Department of Veterans Affairs

Team Members

- Primary Care Providers
- Patient Aligned Care Team (PACT)
 Nurses
- PACT Clinical Pharmacy
 Specialists



U.S. Department of Veterans Affairs

Learning from Testing

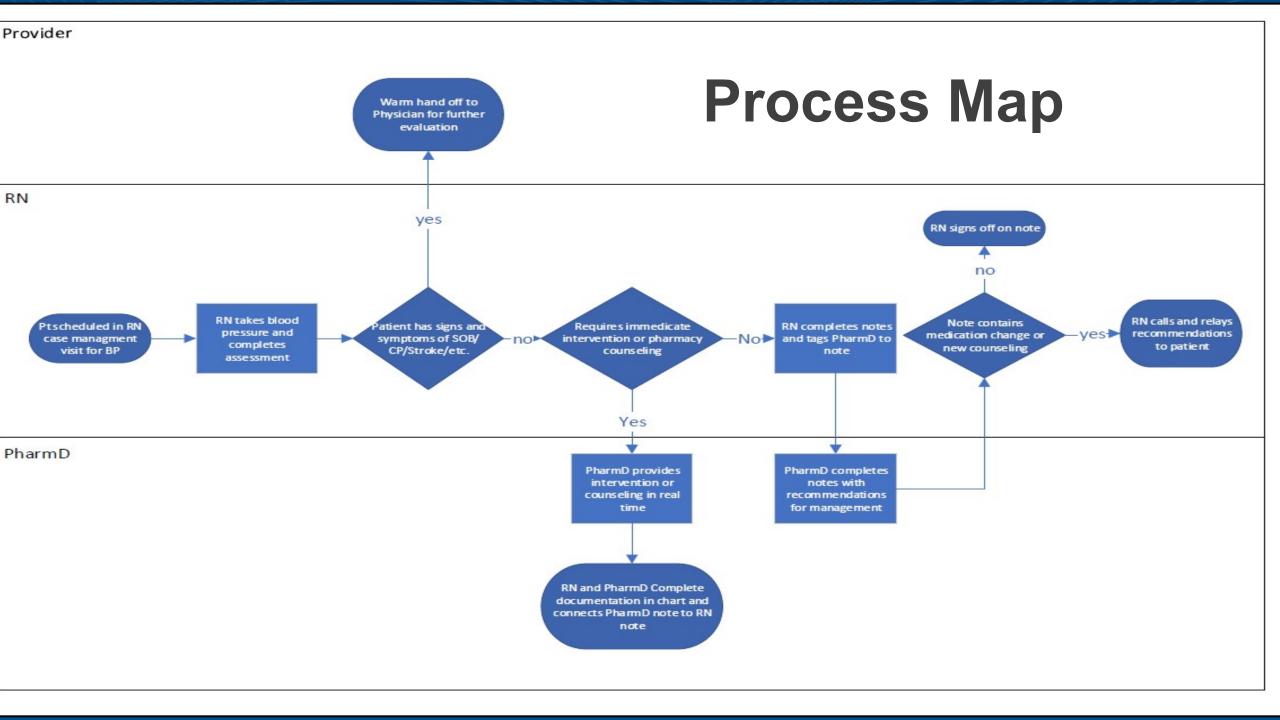
- Most interesting test of change/PDSA that you have run since start of QIP
- Challenges
 - Implementing across all PACT Teams and at different VA sites
 - Work group created a recommended process to help implement RN/PharmD collaboration across sites
 - Presentation provided to nursing staff on use of PharmDs to assist with medication management for uncontrolled HTN
 - Incorporating into weekly workflow
 - Using Data Warehouse tools to identify patients for clinic follow-up

U.S. Department of Veterans Affairs

Most Effective Process Measures

- Clinical reminders
 - Tobacco Use Screening
 - Due every 1 year for all ages
 - Monthly Smoking Cessation Class available through Akron VA Clinic
 - Referral to Mental Health or PACT PharmD available to implement smoking cessation treatment
 - HTN Assess for Elevated BP >= 140/90
 - Due every 6 months for ages 85 and younger
- RN/PharmD Collaboration (see process map on next slide)
 - RN Care Manager appointments for HTN generated
 - PCPs
 - PharmDs
 - RN population management

U.S. Department of Veterans Affairs



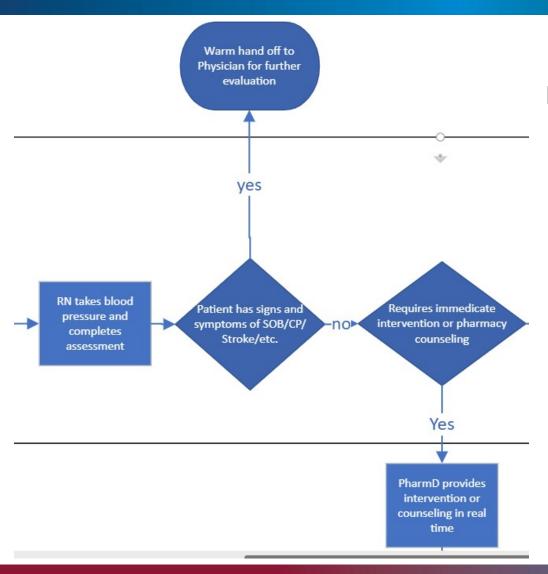
Process

Pt scheduled in RN
case managment
visit for BP

RN takes blood
pressure and
completes
assessment

Patient with blood pressure (BP) above 140/90

- Return to clinic order placed for RN Care Management visit for BP check
- At in-person RN appointment:
 - Vitals taken by RN (BP and HR)
 - If elevated above 130/80 or below 100/60 then repeat vitals
 - BP assessment completed by RN
 - Lifestyle assessment: Tobacco, ETOH, caffeine, hydration, etc.
 - Adherence: is patient taking medications as prescribed?



Process

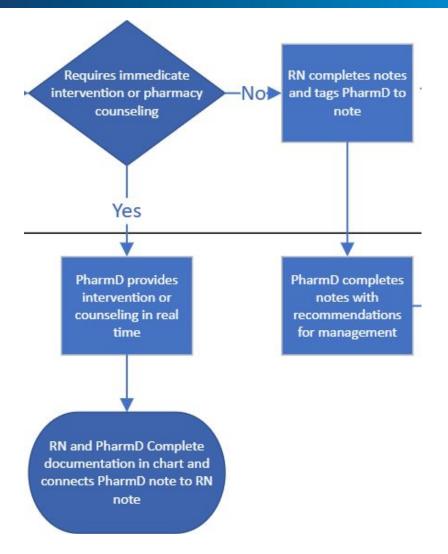
Patient to be triaged for follow-up with the following:

Patient is symptomatic:

BP >140/90 with <u>symptoms</u> (chest pain, SOB, blurred vision, etc) then <u>warm hand off to PACT provider or POD</u> (provider of the day).

BP <100/60 with <u>symptoms</u> of hypotension (i.e. dizziness) then <u>warm handoff to PharmD if</u>

<u>available or PACT provider or POD</u>



Process

Patient to be triaged for follow-up for the following

Patient is asymptomatic:

BP > 140/90 and <160/90 with no symptoms then nurse to complete note and tag PharmD

BP > 160/90 with no symptoms and no clear reason for elevated BP then warm hand off to PharmD if available (i.e. did not take meds that day, home BPs within normal limits).

Process RN signs off on note RN calls and relays Note contains RN completes notes recommendations ves medication change or and tags PharmD to to patient new counseling note PharmD completes notes with recommendations for management

After assessment by RN

- Nurse provides nonpharmacologic counseling as indicated
- Nurse completes note and tags PACT PharmD as indicated
- PACT PharmD reviews RN assessment and enters note to RN with interventions
 - If no medication adjustment made then RN to sign off note and encounter is complete
 - If medication adjustment then RN to contact pt by phone with changes and PharmD will update orders

Outcome Data

Mr L. is a 79 year old with long smoking history. Had failed to quit with help of Wellbutrin SR and Chantix in the past. His BP had been uncontrolled on lisinopril 20 mg for several years and he was resistant to increase BP meds. Readings in the 150s-160s/80s were common.

While he has not completely quit smoking, he is down to 2 cigarettes a day and his blood pressure readings are now 130s/60s-70s, last reading was 131/64

U.S. Department of Veterans Affairs

Keys to Success at Your Site

We are fortunate to have both RNs and a Pharm D embedded in the clinic To help with disease management.

The VA is also lucky to have BP cuffs on site to give to veterans to help monitor Blood pressures.



U.S. Department of Veterans Affairs

Challenges and Barriers

In the past without a definite plan, blood pressures were difficult to get controlled. We also have a large amount of veterans who have primary care providers outside the VA and get medications only from the VA. These people are difficult to manage as the veteran will want the civilian provider to adjust meds.

It also has been difficult to have veterans return for blood pressure checks if they are not accustomed to coming in sooner.

U.S. Department of Veterans Affairs

Plan for Continuation:

Our process developed with continue with the RNs and Pharm D being educated on the process.



U.S. Department of Veterans Affairs



Ohio City Health Center 4757 Lorain Rd Cleveland, OH **Team Members**

Christopher Gillespie, MD

Rochelle Smith, RN, Nurse
 Manager – (recently relocated)

• Jean Font, RN



Learning from testing

Learned that BP technique was inconsistent across the practice.

Trained all MTA's on proper technique for measuring blood pressure.

We are now confident that blood pressure readings are accurate.

Which Process Measures were most effective?

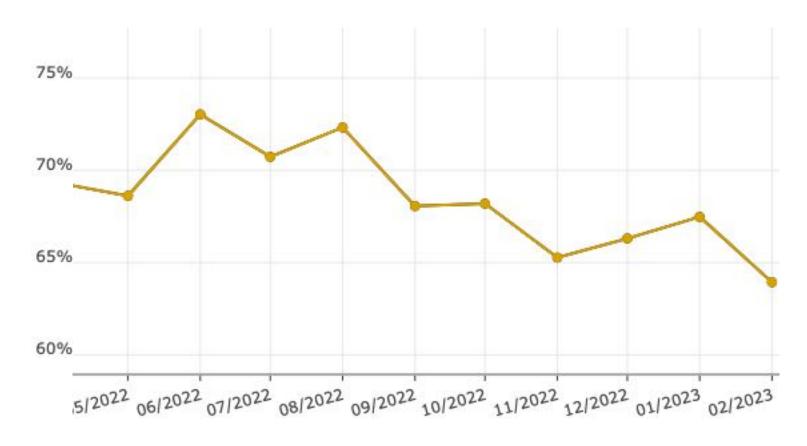




BLOOD PRESSURES INITIALLY IMPROVED AFTER TRAINING OF MTA'S

STAFF TURNOVER AND STAFFING SHORTAGES HAVE SINCE NEGATED THOSE GAINS

Outcome Data: HTN Control 140/90



KEYS TO SUCCESS

- Excellent clinical staff dedicated to our patient population
- Familiarity with PDSA's



PERSISTANT CHALLENGES



RECENT LARGE TURNOVER OF MTA'S



PERSISTENT STAFF SHORTAGES



CURRENTLY
WITHOUT A
NURSE
MANAGER



LIMITED TIME TO WORK ON QI

SUSTAINABILITY



CONTINUE TO MONITOR
ACCURACY IN BLOOD PRESSURE
READINGS; MONITOR
CONSISTENT REPEATED BP'S; AND
ENSURE FOLLOW-UP
APPOINTMENTS ARE MADE.



REVIEW MEDICATION
MANAGEMENT. REFINE AS
NECESSARY.



CONTINUE ACCESS TO MONTHLY PROCESS OUTCOME DATA.



Physicians CareConnection

An affiliate of the Columbus Medical Association

Team Members

- Isi Green, PCC President
- Yemi Akingbola, RN(clinic lead)
- Kathy Walston, RN
- Medical student coordinators
- Tori, CHW



Learning from testing

We learned to carry out one PDSA at a time. This allowed us see results and know where we were successful.

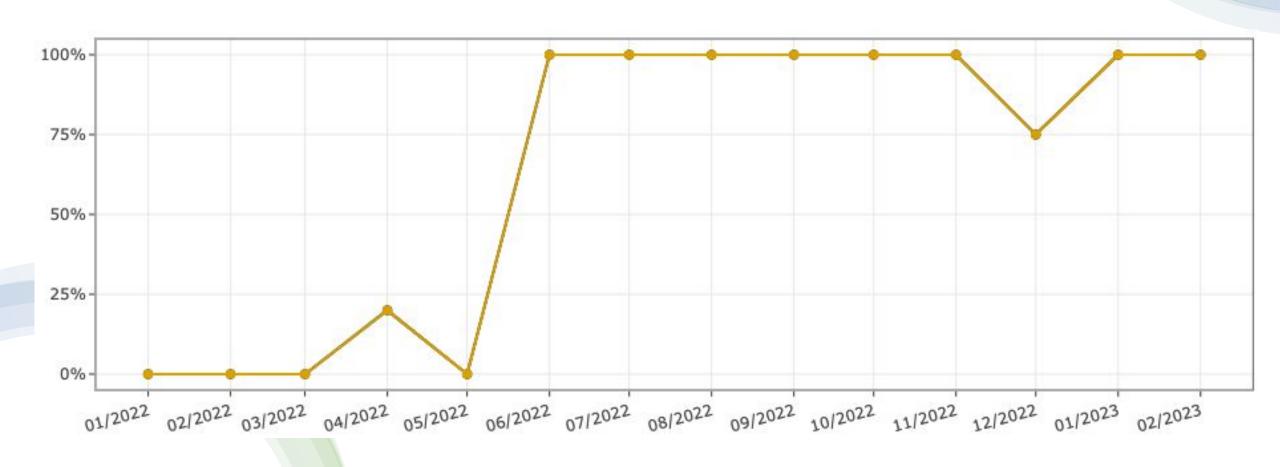


OUTCOME DATA: HTN Control 140/90



- Jan 2022 HTN Control 55%
- Feb 2023 HTN Control 75%

Effective Process Measure: Repeat BP Taken



Keys to success

- Everyone who took vitals at clinic learned to take accurate BP and do repeat BP's. Now, regardless of who takes a patient's BP, the readings are statistically equal.
- Our whole intake process has been re-tooled/re-worked while implementing this quality improvement initiative. This has allowed for more streamlined and accurate clinic processes.



What were some of your Challenges?

<u>Challenge:</u> Patients not returning for follow up BP appointments.

Solutions:

- 1. Home Blood Pressure monitoring
 - Patients are provided with home BP machines to check and record BP.
 - Logs are presented to the nurse who relays the information to the provider.
 - Provider assesses if patient's medications need adjustments.
- Offering nurse visits on a non-clinic day

Persistent barrier

<u>Barrier:</u> Patients who identify as smokers not following up with resources provided.

Solution:

We haven't identified a solution - yet.

This is our next PDSA opportunity!

Our plan to continue and sustain our QI efforts

- Continue to train and monitor anyone taking vitals to ensure it is done the right way. Include it intentionally in onboarding new staff
- Providing nurse visits on clinic and non-clinic days to ensure patients
 BP numbers are effectively monitored so appropriate medication
 regime is prescribed.
- Providing home BP machines.
- Education on how to accurately take BP at home and how to upload their numbers to their portals.

New Philadelphia VA Clinic

Heart Healthy Ohio Initiative 2022-2023



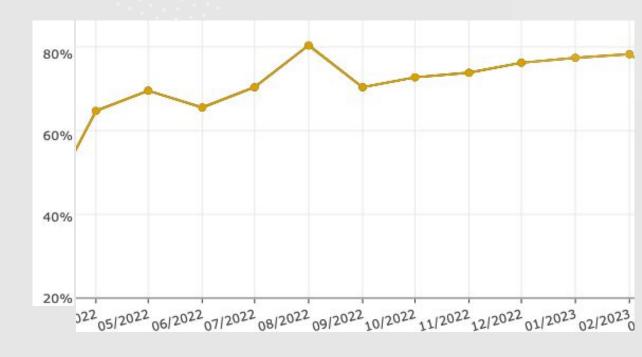
Team Members

Tiffany Adkins, Nurse Practitioner

Kevin Stack, Clinical Pharmacy Specialist

Carrie Gammeter, RN

Outcome Data: HTN Control 140/90



Learning from testing

Needed to do outreach to patients that didn't attend their scheduled follow-up visit to understand why.

Provider was alerted when BP higher than goal and made changes to meds when veteran agreeable.

Some of these changes were made at the pcp visit which helped get them to goal

We looked at the data and looked at workflow and we were consistent with the process

Which Process Measures were most effective?

 Blood pressure RN follow-up visit and PharmD collaboration has been most effective.

• Our Pact team improved to 93.94%. We are working on the entire clinic now.

Process Data: Scheduled Follow-Up Visits



Keys to success

- RN's doing more care management
- Provider entering the orders for the vet to come back to the clinic for follow at their check out from visit so they get scheduled before leaving the clinic.
- Alerting the provider and calling the vet for follow up on blood pressures at home

Persistent Challenges

No shows to follow up visits

Staffing issues

 Some veterans are followed by outside providers for blood pressure control

Sustainability plans

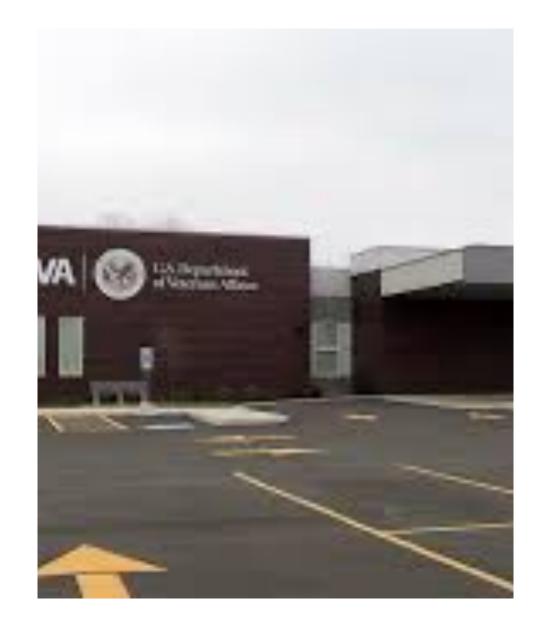
 RN's are now collaborating with PharmD to help with controlling BP

• RN's for the pact teams will continue to case manage and review for elevated blood pressures and do outreach for follow-up

• Providers will enter order for a blood pressure follow up appt to get scheduled before the veteran leaves the clinic

Carl Nunziato VA Clinic

Youngstown, Ohio



Team Members

Karen Dill RN, Care Manager

Dr. Robert Angelo

Darice Somple-Jay RN, Nurse Manager

Cristina Warrick RN, Assistant Nurse Manager

Dr. Jennifer Troyer, Pharm D

Dr. Jillian Quitiquit, Pharm D

Aeren Endicott, LPN

Rocco Core RN, Care Manager

Amy Pollock RN, Care Manager

Learning from testing

The most interesting test of change is the use of the National Clinical Reminder to document blood pressures

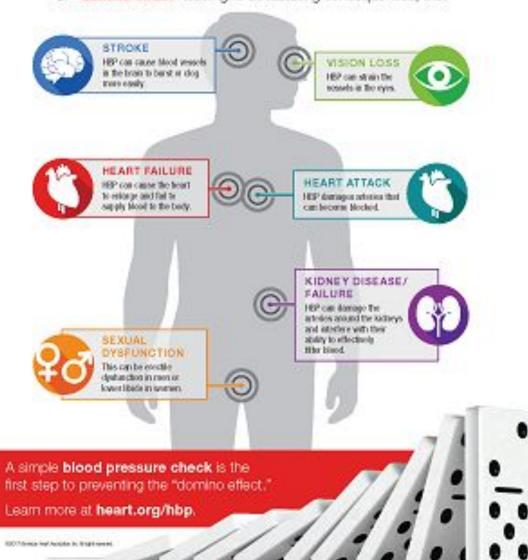
A reminder is triggered when an elevated blood pressure is entered prompting the provider to take action This graphic has been useful in driving home the importance of getting blood pressure under control.

Generally, the veteran is familiar with a couple of consequences but not of them all.

CONSEQUENCES of High Blood Pressure



High blood pressure is often the first domino in a chain or "domino effect" leading to devastating consequences, like:



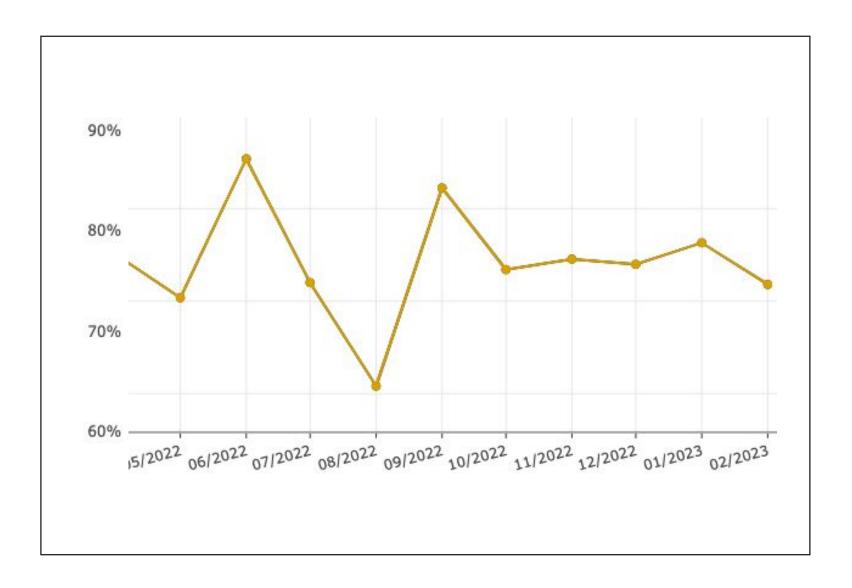
Most effective process measures

Effective communication of outlier readings among Care Team members

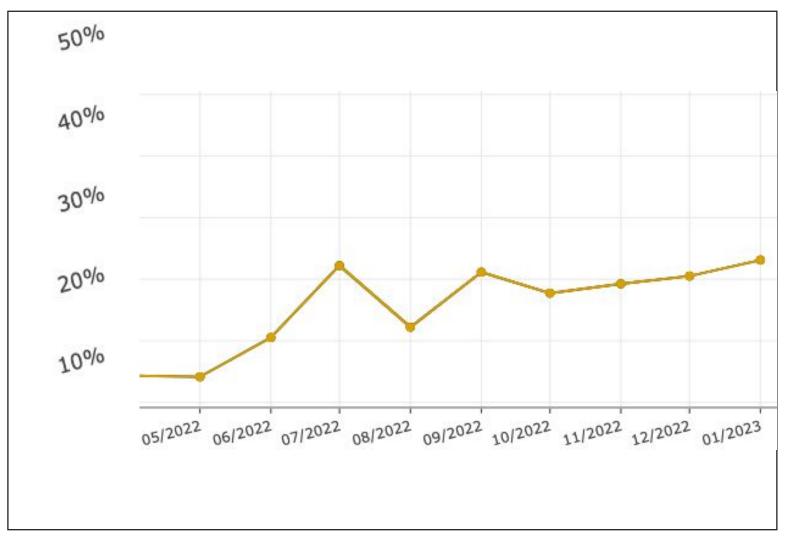
Strict adherence to proper techniques

Provision of sphygmomanometer for veteran use at home and the return demonstration by veteran

Outcome Data: HTN Control 140/90



Process
Data:
Scheduled
follow-up
visit



- 4% May 2022
- 23% Jan 2023

Keys to our success

- Using the posted sign with instructions on accurate cuff sizes
- Using the reference table (next slide) for best practices in obtaining blood pressure readings.
- Educating the veteran on the purpose/value of HTN care management.
- Ensuring that the veteran has a Home BP monitor.
- Instruct or review with the veteran on the proper use of home BP monitor
- Following our CBOC nursing protocol for hypertension



PLEASE USE TABLE BELOW FOR ACCURATE CUFF SIZING AND REFERENCE TABLE ON RIGHT FOR BEST PRACTICES IN OBTAINING BLOOD PRESSURE READINGS

Recommended Cuff Sizes for accurate measurement of **Blood Pressure**

22-26 cm (small adult)

adds 10 mm Hg 27-34 cm (adult) **SUPPORT** BACK/FEET KFFP I FGS 35-44 cm (large adult) back and feet add UNCROSSED Crossed legs add 2-8 mm Ha 45-52 cm (adult thigh) Association, 2017 Sep. Professional and Public Education of the American Heart Association Council on High Blood Pressure

Source: Pickering TG, Hall JE, Appel LJ, Falkner BE, Graves J, Hill MN, et al.; Subcommittee of Research. Recommendations for blood pressure measurement in humans and experimental animals. Part 1 blood pressure measurement in humans. Hypertension 2005;45:142–61.



Source: J Am Coll Cardiol. Forthcoming 2017. Online ahead of print. American Medical

Challenges and Barriers

- Patient's compliance with regime
- Patients not understanding their medications, or not carrying a current medication list
- Getting accurate data in reference to follow up appointments- understanding how the data is obtained



Plan to continue and sustain our QI efforts

- Ongoing veteran education and adherence to established algorithm for treatment and follow up
- Quarterly review of our HTN process with staff for changes
- Review of our HTN process with all new hires
- Process to increase smoking cessation

MetroHealth Cleveland Heights

Suburban practice

10 providers

30% Medicaid, 30% Medicare, 30%

Private

Team Members

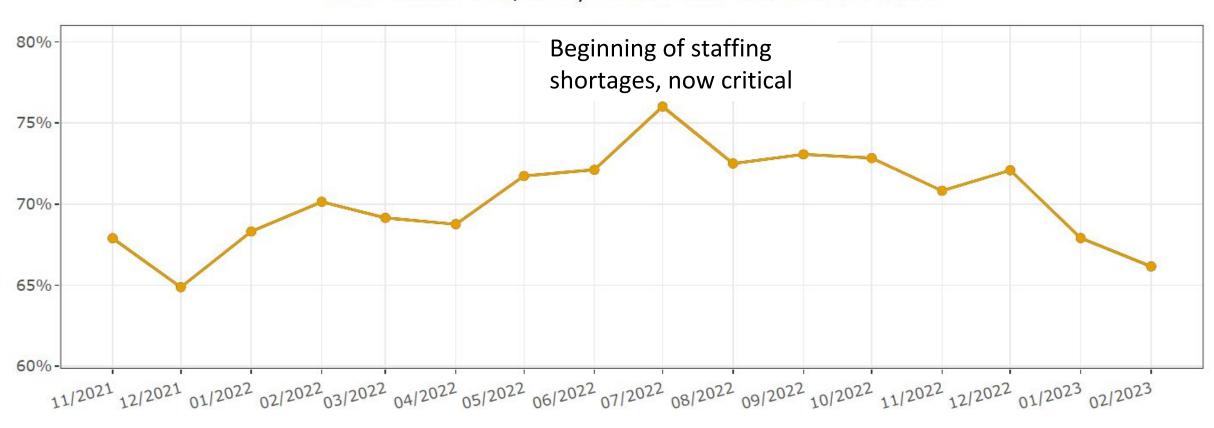
- Mary Ryan, MD
- Kirsten Hendon, RN, MSN
- Nora Barnes, RN, BSN

Biggest Challenges

- Staff turnover and shortages
 - Varying personnel, sometimes day to day
 - Role "free-for-all" (e.g. providers rooming patients, discharge without scheduling appropriate follow-up, etc.)
 - Decrease in availability in RN BP check
 appointments, often cancelled on short notice

Outcome Measure: HTN Control 140/90

HTN Control 140/90 by Practice for Selected Practices

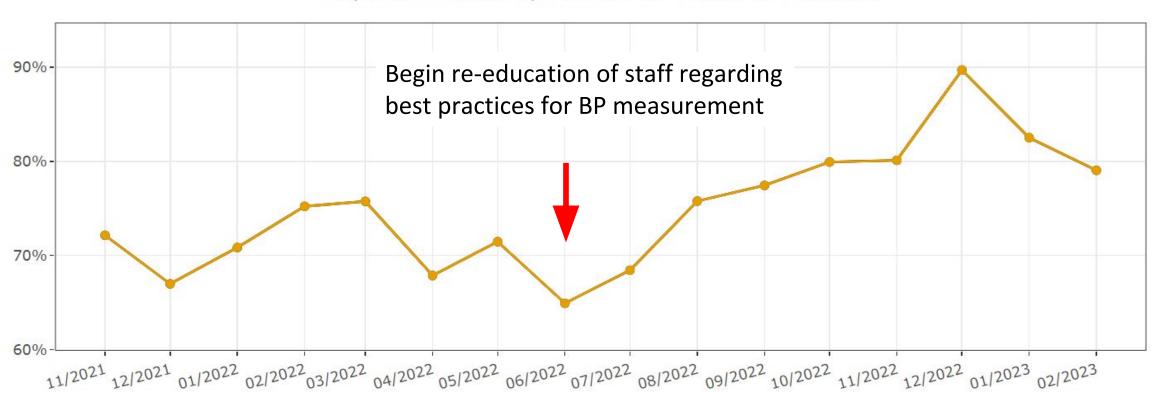


/ Biggest Successes

- Completed review training for staff with frequent reminders regarding proper technique
- Had 6 consecutive months of improved Repeat BP
 - Alas

Process Measure: Repeat BP Taken

Repeat BP Taken by Practice for Selected Practices



Sustainability

- Maintain monthly data for accountability
- Frequent reminders for staff
 - Use data visuals such as run charts as motivator/reminder
 - Reminders during staff meetings/huddles etc.



Parma VA Outpatient Clinic
17 PACT teams (Primary care provider, RN, LPN, and AMSA)
4 Pharm D providers
Veteran population

Team Members

Stephanie Licata, PharmD, BCACP, CDCES | Clinical Pharmacy Specialist
Katelyn McMillan, PharmD, BCACP | Clinical Pharmacy Specialist
Natasha Conley, PharmD, BCACP | Clinical Pharmacy Specialist
Dave McCluskey, RN, BSN | Assistant Nurse Manager
Donna Rosin, RN, BSN | Nurse lead
Allison Rogish, DO | Clinician lead



Outcome Data: HTN Control 140/90





PDSA #1: Accurate Blood Pressure Measurement

Targeted education to Pact LPNs by RN and physician lead

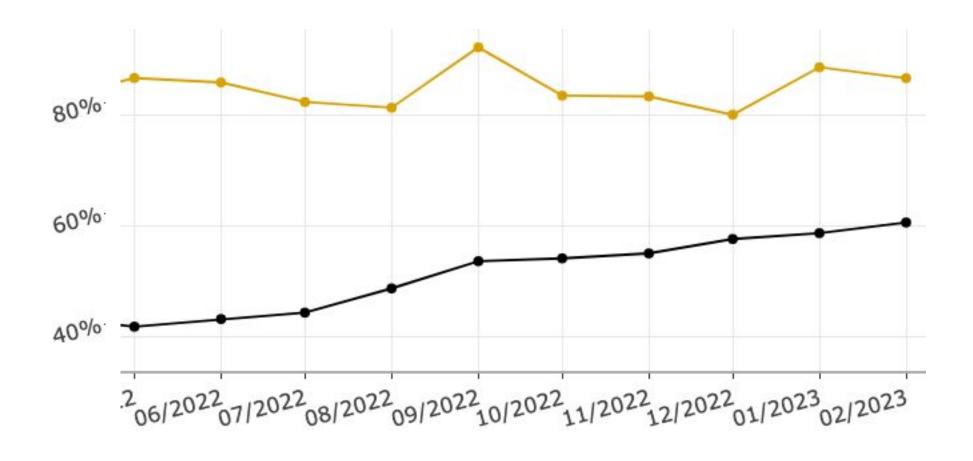
PDSA #2: Repeat Blood Pressure Measurement

- Ensured repeat BP's were taken
- Ensured accurate documentation-LPNs were instructed to repeat BP manually if initial reading was >140/90.
- Observation-BP's were being rechecked according to protocol by LPN. Exception is lack of time (i.e. patient late-then LPN would notify primary care provider to recheck BP).

PDSA #3: Timely scheduled follow-up visits



Process Measure, PDSA #2: Repeat BP Taken





Learning from Testing

- We have learned that reviewing our technique is so very important for consistent results
- Start small recognized going clinic wide would be futile so selected 1 pod (6 PACT teams) to pilot



Effective Process Measures/ Keys to Success:

- Renewed focus on HTN through HHOI participation.
- Each Team member understands goals and performs duties well.
- Getting staff buy-in.
- Having a Hypertension Champion- keeps an eye on data in real time.
- Project Lead helped to keep project on task and data visible to all stakeholders.



What were some of your challenges/barriers?

- Significant staffing challenges
 - Staff turnover
 - Short staffed
 - New staff training
 - Limitations to data interpretation
 - Capturing all data/visits (video visits)
 - Easy access to data
 - Difficult to obtain data specific to PACT teams used for interventions



How are you planning to continue and sustain your QI efforts?

- Continue to evaluate BP reports quarterly.
- Continue education and evaluate effectiveness of techniques quarterly.
- Educating patients on importance of BP control to decrease cardiovascular disease.
- Implement process for patient reminder calls for HTN nurse visit to decrease no-show rates.
- Maximize opportunities in RN visits with initiation of PharmD/RN collaboration.



End of Storyboard Presentations



CERTIFICATE

OF PARTICIPATION

THE HEART HEALTHY OHIO INITIATIVE RECOGNIZES

Wave 1 Practices

for participation in the Heart Healthy Ohio Quality Improvement Project.

2022 - 2023





Chat Activity

What is one thing you heard during the storyboard rounds that you might test in your practice?



Data Sustainability

- Please continue to submit data monthly through February 2024 (last data submission March 4, 2024)
- After March 2024, no new data will be uploaded to the dashboard and data submission requests will end
- The dashboard may be unavailable after Dec 2024, so please download any data or graphs you want prior to Dec 2024
- Please work with your individual site level IT or vendors to support any continued data reporting needs to ensure sustainability of your work
 - You would need to let them know what you would like to continue to see moving forward and see if they can assist you
 - Our data team can join a call with your vendors or IT to assist with this transition



MOC

 For those wanting to claim both MOC and CME credit through OAFP for the American Board of Family Medicine, please review the instruction sheet and complete the <u>Credit Attestation Form</u>

- For those wanting to claim MOC credit through Health Impact
 Ohio/Columbus Medical Association for the American Board of Medical
 Specialties (ABMS), please complete the Credit Attestation Form
- Please share this opportunity with eligible clinicians at your clinic.
- Instructions will be sent with the slides after today's webinar



Next Steps

- Continue to submit EHR data monthly (1st Monday of the month; next due May 1)
- Continue to submit data through February 2024 (submission date March 4, 2024)
- Please look out for a final survey to be sent out by email in July 2023

Learn more & access resources at https://hearthealthyohio.org/

